



5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

CUSTOMER: DELPHI
 SAGINAW STEERING SYSTEMS
 (3SI) SERVICE ORDERS
 3900 HOLLAND RD
 SAGINAW, MI 48601

INVOICE: 106-07-08-09-10-11-12

HES CONTACT: R. LAFRENIERE

ATTN.: PAT FALLON

DATE: 1/29/04

PO# S2S46281

PROJECT #: 90-68700-00

DESCRIPTION: 90-71300-00
 RAKE MECH WEAR AND TILT MECH WEAR FIXTURES, 90-71600-00
 STATIC STIFFNESS FOR COLUMN OF THE FUTURE. 90-71900-00
 REF HES #687-713-716-719-721-730-733 90-72100-00
 90-73000-00
 90-73300-00

<u>ITEM #</u>	<u>DESCRIPTION</u>	<u>UNITS</u>	<u>RATE</u>	<u>AMOUNT</u>
PR395204 001	SR. DESIGNER II	11016	\$1.00	\$11,016.00
PR395204 002	AUTOCAD	1620	\$1.00	\$1,620.00

TOTAL: \$12,636.00Remit Payment To:Received By: HES

H.E.Services
 c/o Comerica
 Department# 274201
 PO BOX 67000
 Detroit, MI 48267-2742

Date: 1/29/04

Voice: (989) 753-9015

Fax: (989) 753-7703

Fax: (989) 753-7703

Sold To:
Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Ship to:
Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Customer ID	Customer PO	Payment Terms	
Delphi	S2S46281	Net 30 Days	
Quantity	Description	Unit Price	Extension
5,460.00	PR395204001 - Senior Design II - 324 Hours PR395204002 - AutoCad - 324 hours	1.00	5,460.00
			9016870000, La

Total Invoice Amount

5,460.00

Check/Credit Memo No:

Remit Payment to:

REMIT PAYMENT H E SERVICES

H. L. SERVICES
c/o COMERICA

C/O COMERICA
DEPARTMENT #274201

DEPARTMENT #27-1201
P.O. BOX 67000
DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

H E Services

225 E. Morley Drive

Saginaw, MI 48601

USA

Voice: (989) 753-9015

Fax: (989) 753-7703

Invoice Date:

Feb 19, 2004

Page:

1

Sold To:
 Delphi Saginaw Steering Systems
 (3SI) SERVICE ORDERS
 3900 HOLLAND AVENUE
 SAGINAW, MI 48601
 US

Ship to:
 Delphi Saginaw Steering Systems
 (3SI) SERVICE ORDERS-M. WIECK
 3900 HOLLAND AVENUE
 SAGINAW, MI 48601
 US

Customer ID	Customer PO	Payment Terms		
Delphi	S3S23392	Net 30 Days		

Quantity	Description	Unit Price	Extension	Job ID
1,520.00	PR382194 001 SR DESIGN	1.00	1,520.00	9010060600, La
560.00	PR382194 002 UNIGRAPHICS DESIGN OF COMPOSITE SHIFT LEVER REF HES # 690-0606-00	1.00	560.00	9010060600, La

Total Invoice Amount

2,080.00

Check/Credit Memo No:

Remit Payment to:

 H. E. SERVICES
 c/o COMERICA
 DEPARTMENT #274201
 P.O. BOX 67000
 DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW, MI 48601

INVOICE: 120-121-122-123

HES CONTACT: RUSS LAFRENIERE

ATTN.: DAVE WITUCKI

DATE: 19-Feb-04

PO# S3S23584

PROJECT #: 519-546-606-682

DESCRIPTION:
MODEL AND DETILING FOR COMPOSITE REINFORCED AXLE WITH HYBRID
AIR SPRING BRACKETS

<u>ITEM CODE</u>	<u>DESCRIPTION</u>	<u>UNITS</u>	<u>RATE</u>	<u>AMOUNT</u>
PR3987966 001	SR DESIGNER UNIGRAPHICS	2256	\$1.00	\$2,256.00

TOTAL: \$2,256.00

CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW, MI 48601

ATTN.: T. BENNETT

INVOICE: 177-184

HES CONTACT: RUSS LAFRENIERE

DATE: 4-Apr-04

PO# S2S46157

PROJECT #: 637-704

DESCRIPTION:
DESIGN POWER SPLITTER BOX

<u>ITEM CODE</u>	<u>DESCRIPTION</u>	<u>UNITS</u>	<u>RATE</u>	<u>AMOUNT</u>
PR395294 001	SR. DESIGN II	5282	\$1.00	\$5,282.00
PR395294 002	AUTOCAD	695	\$1.00	\$695.00
				TOTAL: \$5,977.00



5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW, MI 48601

INVOICE: 149/150/164

ATTN.: P. FALLON

HES CONTACT: RUSS LAFRENIERE

DATE: 29-Feb-04

PO# S2S42283

PROJECT #: 9016790000
9017390000

DESCRIPTION:
IGNITION SWITCH ACTUATOR DEVELOPMENT REF HES #734-739

9017410000

ITEM CODE	DESCRIPTION	UNITS	RATE	AMOUNT
PR395207 001	SR. DESIGN II	8568	\$1.00	\$8,568.00
PR395207 002	AUTOCAD	1260	\$1.00	\$1,260.00
				TOTAL: \$9,828.00

Remit Payment To:

H.E. Services
c/o Republic Bank
120 E. Silver Lake Rd.
Fenton, MI 48430

Received By: _____

Date: _____



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW, MI 48601

INVOICE: 132-133-134-133a

ATTN.: P. FALLAN

HES CONTACT: RUSS LAFRENIERE

DATE: 19-Feb-04

PO# S2S46792

PROJECT #: 707-717-727

DESCRIPTION:

DESIGN JACKET CLAMP FIXTURES FOR GMX-245, P90 STRUCTURAL FATIGUE
AND TENSILE FIXTURE

ITEM CODE	DESCRIPTION	UNITS	RATE	AMOUNT
PR395229 001	SR. DESIGN II	8160	\$1.00	\$8,160.00
PR395229 002	AUTOCAD	1200	\$1.00	\$1,200.00
				TOTAL: \$9,360.00

Remit Payment To:

H.E.Services
c/o Comerica
Department# 274201
PO BOX 67000

Received By: _____

Date: _____

CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW, MI 48601

INVOICE: 132-133-134

ATTN.: PAT FALLON

HES CONTACT: RUSS LAFRENIERE

DATE: 19-Feb-04

PO# S2S46792

PROJECT #: 707-717-727

DESCRIPTION:
DESIGN JACKET CLAMP FIXTURES FOR GMX-245, P90 STRUCTURAL FATIGUE
AND TENSILE FIXTURE

<u>ITEM CODE</u>	<u>DESCRIPTION</u>	<u>UNITS</u>	<u>RATE</u>	<u>AMOUNT</u>
PR395229 001	SR DESIGN II	12002	\$1.00	\$12,002.00
PR395229 002	AUTOCAD	1765	\$1.00	\$1,765.00

TOTAL: \$13,767.00

DELPHI SAGINAW STEERING SYSTEM
 (3SI) SERVICE ORDERS
 SHIP TO: 3900 HOLLAND RD.
 SAGINAW MI
 48601

VENDOR NUMBER 14-423-0695
 THE SERVICES CO
 ANCON TOOL DIV
 TO: 5117 S DORT HWY
 FLINT MI
 48507

DELPHI SAGINAW STEERING SYS.
 (3SI) SERVICE ORDERS
 ORDER: S2S45183
 SHIP TO: 3900 HOLLAND RD.
 SAGINAW MI
 48601

SEE INVOICE
 INSTRUCTIONS 00
 00000

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.
 On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
 This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final
 agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions
 will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
 If Government Contract Number is shown hereon, additional terms and conditions
 Attached Hereto Apply.

PAYMENT TERMS
 NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	ITEM NAME	DESCRIPTION	RFO NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE MULTIPLE
00001	8118	PR389054 001	THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)	THIS IS A MATERIAL REQUEST AGAINST MBO S2B00034					
			LEAD ENGINEER @ 45/HR, AUTOCAD @ 5/HR, SR. DESIGNER I @ 30/HR, - SECONDARY LOCK DEVELOPMENT AND PIVOT PIN DEVELOPMENT REF HES #90-1-65800 WHO ORDERED: X.LI/757-5855		11/28/03 G 0.00%			1.0000	

Entered 03/26/07 15:47:11 Exhibit 4b
 Pg 16 of 20

PURCHASE

PAGE

ORIGINAL

CONTINUE PAGE

cmhina 03/15/07

IR STEPHEN PARKS

ORIGINAL

SHIPPER/INVOICE

Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

H.E. Services - 5717 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400

X. LI
 DELPHI SAGINAW STEERING SYS
 (3SI) SERVICE ORDERS
 3900 HOLLAND ROAD
 SAGINAW, MI 48601

Invoice Number 005448
 Invoice Date December 10, 2003
 PO Number S2S45183
 Contract
 Job Description: 90-1-00658-00

Page 1 of 2

Manager RUSSELL LAFRENIERE

SECONDARY LOCK DEVELOPMENT AND PIVOT PIN DEVELOPMENT REF HES #90-1-65800

	Current Qty	Rate	Current Amount
PR389054001 Lead Engineer/ACAD/Sr Designer	8,118.00	1.00	8,118.00
Invoice Total			8,118.00

Remit Payment To:

Department # 274201
 H.E. Services Company
 P.O. BOX 67000
 DETROIT, MICHIGAN 48267-2742

Received By: _____

Date: _____

SHIPPER / INVOICE



Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing
H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400

Delphi
3900 Holland Ave
Saginaw, MI 48601
United States

Invoice Number 005188
Invoice Date November 30, 2003
PO Number 52544646
Contract
Job Description: 76-2-20897-00
Page 1 of 2
Manager
Current Amount

Job Description: Larry Wehner
Lead Designer - Spline helix ending rolling head design improvements

PR302565001 Lead Designer 84.00

Invoice Total

84.00 \$84.-

Check Payment To:
Department # 27420
H.E. Services Company
P.O. BOX 67000
DE ROTT, MICHIGAN 48267-2742

Received By: J.D. - P
Date: 12/17/03

FAXED
4/8/04

4/8/04
Jody - I haven't received payment as of 4/8/04
Can you please look into this for me -

Thank you

Amy Lumpera
810 743 4900 ext 203